GEBERIT

H1 2023 Results

Christian Buhl, CEO Tobias Knechtle, CFO August 17, 2023

Agenda

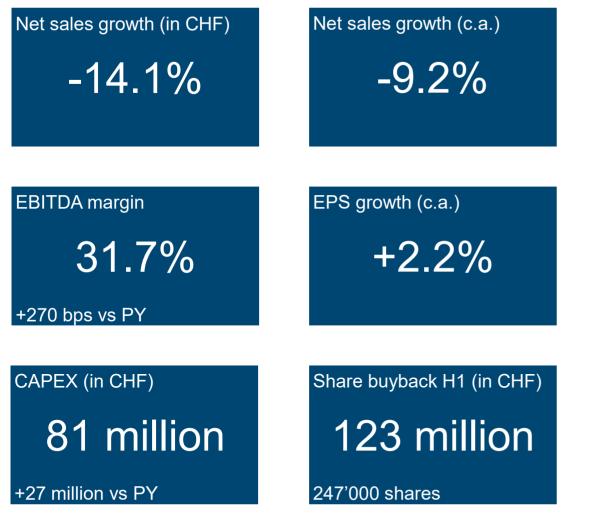
• H1 2023

- Q2 2023
- Outlook 2023





Key figures H1 2023 – c.a. EPS growth despite strong volume decline



SLIDE 3

H1 2023 RESULTS AUGUST 17, 2023

- Net sales decline due to record high comparison basis and declining market environment
- Strong negative currency development
- Improved profitability despite strong volume contraction
- Growth of EBITDA, EBIT and EPS in local currencies despite volume contraction
- Substantial increase of CAPEX due to strategic investments
- Continued share buyback program in H1 2023



Net sales H1 2023 – By region

CHF million		Variance to PY		
	Net sales	% CHF	% c.a.	
Geberit Group	1'662	-14.1%	-9.2%	
Central Europe				
 Germany 	485	-18.7%	-14.9%	
 Switzerland 	173	-3.4%	-3.4%	
– Benelux	147	-9.6%	-5.4%	
 Italy 	139	-3.4%	+1.2%	
– Austria	96	-21.8%	-18.1%	
Western Europe ¹	171	-6.6%	-0.9%	
Northern Europe	145	-17.2%	-9.3%	
Eastern Europe	122	-31.7%	-27.2%	
Middle East / Africa ²	76	-1.0%	+16.0%	
Far East / Pacific	55	-9.9%	-0.7%	
America	53	-2.9%	+0.8%	

- Record high volumes in previous year
- Net sales decline in local currencies
 - Volume/mix effect: around -20%
 - Price effect: around +11%
- Decline in Europe due to
 - Base effect and destocking effect in H1 2023
 - Declining building construction market
 - Shift from sanitary to heating
- Strong result in Middle East / Africa driven by Gulf and Turkey
- Decline in Far East / Pacific due to China and Australia, partially offset by growth in India

1 UK/Ireland, France, Iberian Peninsula 2 Turkey and a few other smaller countries reclassified from *Europe* to *Middle East / Africa* region



H1 2023 RESULTS AUGUST 17, 2023

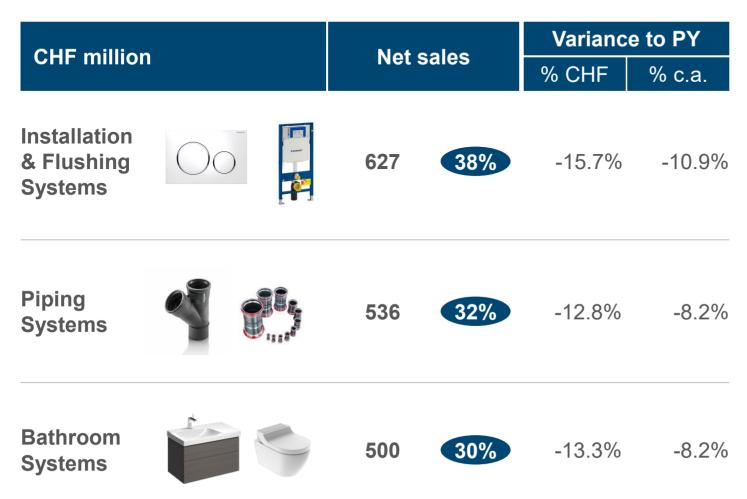
SLIDE 4

Net sales H1 2023 – By product area

SLIDE 5

H1 2023 RESULTS

AUGUST 17, 2023



- Net sales decline across all product areas
- Stronger stocking effects at wholesalers for Installation & Flushing Systems



Key figures H1 2023 – Growth of operating profits in local currencies

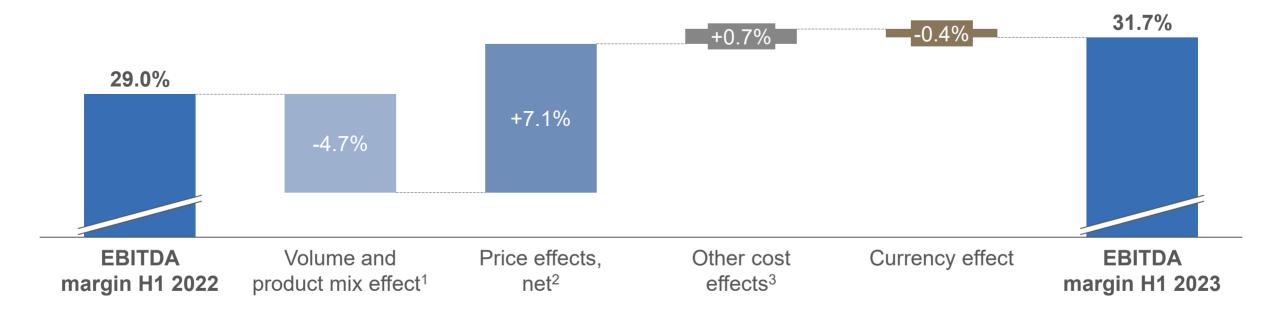
CHF million	H1 2023	H1 2022	Variance to PY	
	ПТ 2023		% CHF	% c.a.
Net sales	1'662	1'934	-14.1%	-9.2%
EBITDA	526	561	-6.2%	+0.5%
Margin	31.7%	29.0%		
EBIT	453	483	-6.3%	+0.7%
Margin	27.2%	25.0%		
Net income	369	402	-8.4%	-1.0%
Margin	22.2%	20.8%		
EPS (CHF)	10.93	11.56	-5.4%	+2.2%
Free cashflow	186	191	-2.9%	n/a
Margin	11.2%	9.9%		

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H1 2023 RESULTS AUGUST 17, 2023

- Strong negative currency development
 - Negative effect on all P/L items
 - Limited margin impact due to strong natural hedge
- Improved profitability despite volume decline due to
 - Consequent pricing management
 - High operational flexibility and cost discipline
 - Lower energy prices
- Growth of currency adjusted EBITDA and EBIT
- Disproportional growth of EPS due to accelerated share buyback in H2 2022

EBITDA margin H1 2023 – Substantial margin increase despite volume decline



- Negative operating leverage from volume decline mitigated by high operational flexibility
- Sales price increases over-compensating raw material price inflation
- Positive other cost effect due to lower energy prices and positive one-time effect partly offset by wage inflation
- Natural hedge mitigating currency effect on EBITDA margin

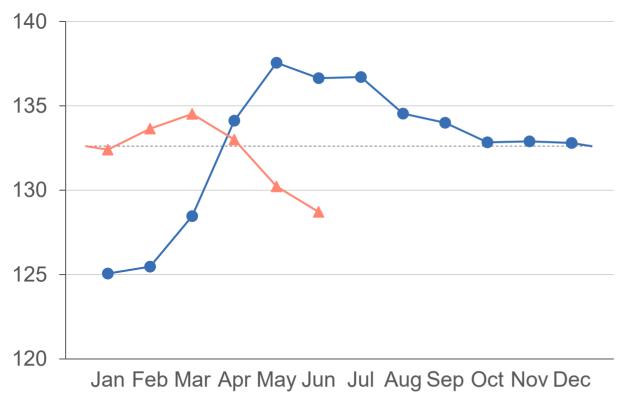
SLIDE 7

H1 2023 RESULTS AUGUST 17, 2023 1 Only with respect to raw material costs 2 Sales prices and raw material prices 3 Incl. energy costs



Raw material prices – Average H1 raw material prices on previous year's level

Geberit: Monthly raw material prices¹ (currency adj.) Index: Jan 2021 = 100



1 Excl. energy costs

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H1 2023 RESULTS AUGUST 17, 2023

- Raw material prices in H1 2023 +1% vs. H1 2022
- Decreasing raw material prices in Q2 2023
 - -2% vs. Q1 2023
 - -4% vs. Q2 2022
- Expected raw material prices in Q3 2023
 - slightly below Q2 2023
 - below Q3 2022



Agenda

- H1 2023
- Q2 2023
- Outlook 2023





Net sales Q2 2023

CHF million	Net sales	Variance to PY	
		% CHF	% c.a.
Geberit Group	769	-19.4%	-14.3%
By regions			
Europe ¹	681	-20.2%	-16.1%
Middle East / Africa ¹	31	-21.6%	-4.3%
Far East / Pacific	30	-6.5%	+5.7%
America	27	-4.5%	+2.8%
By product areas			
Installation & Flushing Systems	280	-21.4%	-16.4%
Piping Systems	252	-18.8%	-14.2%
Bathroom Systems	237	-17.5%	-11.7%

- Record high volume in previous year
- Net sales decline in local currencies:
 - Volume/mix effect: -25%
 - Price effect: +11%
- Decline in Europe driven by
 - Base effect due to stock build-up at wholesalers in previous year
 - Declining building construction market driven by residential sector
 - Stock reduction below normal levels at some wholesalers
- Decline in Middle East / Africa driven by base effect and strong Q1 2023



Key figures Q2 2023

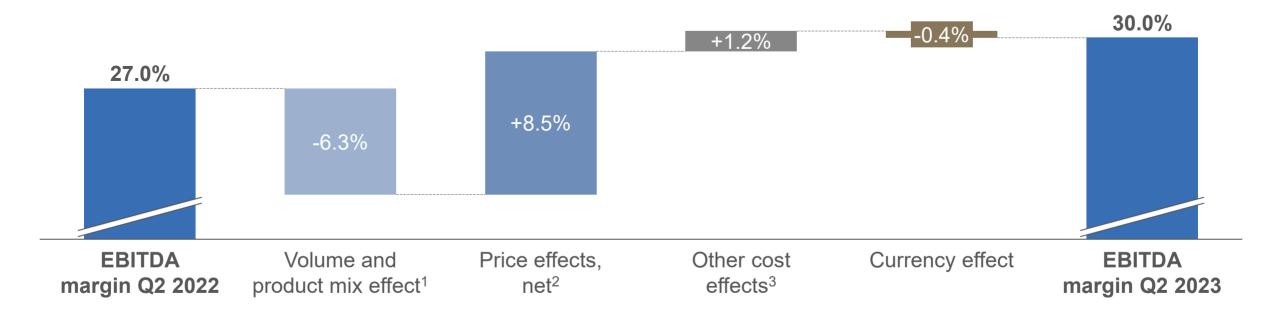
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H1 2023 RESULTS AUGUST 17, 2023

CHF million	Q2 2023	Q2 2022	Variance to PY	
	QZ 2023		% CHF	% c.a.
Net sales	769	954	-19.4%	-14.3%
EBITDA	231	258	-10.5%	-3.5%
Margin	30.0%	27.0%		
EBIT	194	220	-12.0%	-4.8%
Margin	25.2%	23.1%		
Net income	154	182	-15.7%	-8.1%
Margin	20.0%	19.1%		
EPS (CHF)	4.57	5.26	-13.1%	-5.3%
Free cashflow	235	236	-0.5%	n/a
Margin	30.5%	24.7%		

- Strong negative currency development
 - Negative effect on all P/L items
 - Limited margin impact due to strong natural hedge
- Improved profitability despite volume decline due to
 - Consequent pricing management
 - High operational flexibility and cost discipline
 - Lower energy prices
- Disproportionate improvement of EPS versus net income due to share buyback program

EBITDA margin Q2 2023 – Substantial margin increase despite volume decline



- Negative operating leverage from volume decline mitigated by high operational flexibility
- Sales price increases over-compensating raw material price inflation
- Positive other cost effect due to lower energy prices partly offset by wage inflation
- Natural hedge mitigating currency effect on EBITDA margin

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H1 2023 RESULTS

AUGUST 17, 2023



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Outlook 2023



- Overall declining building construction market and especially sanitary sector driven by
 - Building cost inflation
 - Increased interest rates
 - Pull-forward effects from COVID-19 induced home improvement trend
 - Shift from sanitary to heating related renovation in selected European countries
- · Increased volume uncertainties from
 - Macroeconomic and interest rate related risks
 - Inventory strategies of wholesalers in declining market environment
 - Regulatory uncertainties around energy transition in Europe

Geberit

- Mid-single digit net sales decline in local currencies for the full year
- Full year EBITDA margin of around 29%

SLIDE 14 H1 2023 RESULTS AUGUST 17, 2023



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